

#### **PROFILE**

My professional background consists of more than 20 years' experience from C-level and executive positions in companies such as COWI A/S, Elopak AS (Norwegian) and the Novo Group. I have been active on Boards of Directors for 15 years.

I am an engaged, curious, and motivating person who is used to work internationally and innovatively.

It is my ambition that the Board of Directors truly adds value, takes a longterm and holistic perspective on the challenges and opportunities of the company and acts as a motivating sparring partner for management.

I am a team player with a good ability to think and work interdisciplinary and see new opportunities.

# **CONTACT**

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# LONE A. HASS

Chairman at Northern Industries A/S Chairman at Scantago A/S Board member at Andel

20+ years' experience from C-level and Executive positions in complex, international companies. 15 years' experience as non-executive director.

## STRATEGIC COMPETENCES

Scaling with focus on financing, growing leadership capacity, governance and anchoring of the DNA of the company culture during growth and M&A activities

Strong focus on strategy execution

Risk analysis, risk management, and crisis management

Digital transformation and data driven processes

#### **FUNCTIONAL AND IMPLEMENTATION COMPETENCES**

## **Functional competences**

P&L responsibility, post-merger integration, risk analysis and management, HR, communication, change management, digital transformation of workflows, social responsibility, branding, crisis management, implementation of new ERP systems, European Works Council compliance, business ethics, compensation & benefits

# Implementation competences

Growth of top and bottom line. Right-sizing organizations.

Strategy execution, following up "must win battles", active risk management, and digital change processes

Recruiting at C-level, CEO sparring and top management development

### **BOARD OF DIRECTORS EXPERIENCE**

Chairman at Northern Industries A/S and Scantago A/S

**15 years' experience** from owner led companies both as chairman and member. Airteam A/S, RH arkitekter A/S, SiriusPartner A/S. Board of Directors experience from the Think tank DEA and Forum for Business Education and Advisory Board experience from MBA Advisory Board, CBS; Avollon AS, Norway; and CSA Stone Aps.

Experience with serving the Board of Directors as Executive board member in COWI A/S and Norwegian Elopak AS

Board of Directors education from CBS, PWC and The Wharton School, University of Pennsylvania

## **SECTOR EXPERIENCE**

Experience from pharmaceutical industry, production, energy, consultancy, food packaging, architecture, infrastructure, environment, construction, education, recruiting and management advisory services